

Periodic disclosure on the Share Buyback Programme

Milan, October 26, 2026 – **Kaleon S.p.A.** (the "Company"), a company controlled by the Borromeo family and specialising in the management and enhancement of significant artistic, natural and museum heritage assets for tourism purposes, listed on Euronext Growth Milan (Ticker: KLN) and Euronext Growth Paris (Ticker: ALKLN), announces, with reference to the ordinary share buyback programme authorised by the Shareholders' Meeting held on 29 April 2026, that it purchased, on the Euronext Growth Milan and Euronext Growth Paris markets, during the period from October 19 to October 23, 2026, a total of 4.219 treasury shares, representing 0,0299% of the Company's share capital, at an average purchase price of Euro 3,9578 per share, for an aggregate consideration of Euro 16.697,87.

The purchases were executed through the authorised intermediary Equita SIM S.p.A., LEI code 815600E3E9BFBC8FAA85.

A daily summary of the purchase transactions carried out on the market is set out below.

Data	N. Azioni Acquistate	Prezzo Medio (€)	Controvalore (€)	Mercato
19/10/2026	2.348	3,9852	9.357,2000	EXGM
19/10/2026	212	3,9000	826,8000	ALXP
20/10/2026	249	3,9600	986,0400	EXGM
20/10/2026	274	3,9550	1.083,6700	ALXP
21/10/2026	187	3,9650	741,4550	EXGM
21/10/2026	302	3,9000	1.177,8000	ALXP
22/10/2026	326	3,9000	1.271,4000	ALXP
23/10/2026	321	3,9050	1.253,5050	ALXP

Pursuant to Article 2(3) of Commission Delegated Regulation (EU) 2016/1052, a detailed breakdown of the purchases of Kaleon ordinary shares (ISIN: IT0005466963) executed during the above-mentioned period, based on the information provided by the intermediary appointed to implement the share buyback programme, is attached hereto.

Following the purchases disclosed above, as of today's date Kaleon holds 20.924 treasury shares, representing 0,1481% of the Company's share capital.

This press release is available on the Company's website at www.kaleon.com, in the Investor Relations – Price Sensitive Press Releases, and on <https://www.emarketstorage.it/en>.

Kaleon S.p.A.

Sede Legale Via Privata Maria Teresa, 4 20123 Milano (MI)

Capitale sociale Euro 2.118.750,00 i.v. –

Registro delle Imprese di Milano Monza Brianza Lodi, Codice Fiscale e Partita Iva n. 07040700150

REA Milano n. 1132883

About Kaleon:

Kaleon is the new name of SAG S.r.l., a company founded in 1983 by the Borromeo family, specialising in the management, protection, and enhancement of major artistic, natural, and museum heritage assets. Its business model is innovative, separating asset ownership from asset management, thereby promoting an entrepreneurial approach to operations. The Company's core business, Terre Borromeo, is the brand that identifies the prestigious cultural and natural sites on Lake Maggiore linked to the Borromeo family, such as Isola Bella and Isola Madre in the Borromean Islands archipelago, the Pallavicino Park in Stresa, the Mottarone Park, with 500 hectares of woodland area extending between Lake Maggiore and Lake Orta, the Rocca di Angera on the Lombardy side in the province of Varese, and the Cannero Castles in Upper Verbano, opened to the public on 28 June 2025 after a ten-year restoration project. With 225 employees and over 40 years of experience in the tourism sector, Kaleon positions itself as a pioneer in high-quality cultural tourism. In 2023, Kaleon welcomed more than one million visitors. In 2025, the Company reported revenues of €23.2 million, with an EBITDA margin of 26.3%. Following steady growth (CAGR 2015 – 2024: +10%), the Company now aims to expand its activities in Italy and internationally, offering authentic and sustainable cultural experiences for future generations. For more information: <https://kaleon.com/>

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Data	Ora	N. Azioni Acquistate	Prezzo Medio (€)	Controvalore (€)	Mercato
19/10/2026	09:01:14	212	3,9000	826,8000	ALXP
19/10/2026	12:30:33	348	3,9000	1.357,2000	EXGM
19/10/2026	17:17:43	724	4,0000	2.896,0000	EXGM
19/10/2026	17:17:43	100	4,0000	400,0000	EXGM
19/10/2026	17:17:43	1000	4,0000	4.000,0000	EXGM
19/10/2026	17:17:43	176	4,0000	704,0000	EXGM
20/10/2026	09:21:15	274	3,9550	1.083,6700	ALXP
20/10/2026	17:35:28	249	3,9600	986,0400	EXGM
21/10/2026	09:22:23	66	3,9000	257,4000	ALXP
21/10/2026	09:22:32	200	3,9000	780,0000	ALXP
21/10/2026	09:44:25	36	3,9000	140,4000	ALXP
21/10/2026	13:59:18	60	3,9650	237,9000	EXGM
21/10/2026	13:59:18	30	3,9650	118,9500	EXGM
21/10/2026	16:24:16	97	3,9650	384,6050	EXGM
22/10/2026	16:27:54	326	3,9000	1.271,4000	ALXP
23/10/2026	10:10:07	5	3,9050	19,5250	ALXP
23/10/2026	10:10:51	25	3,9050	97,6250	ALXP
23/10/2026	11:37:37	250	3,9050	976,2500	ALXP
23/10/2026	14:10:35	30	3,9050	117,1500	ALXP
23/10/2026	15:53:27	11	3,9050	42,9550	ALXP

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