



On the occasion of the launch of the new Indirect National Strategic Fund, Kaleon expands its shareholder base of Italian institutional investors through the purchase of approximately 1.1% of the share capital from its majority shareholder L6A4 S.r.l.

Milan, February 13th 2026 – Kaleon S.p.A. (“Kaleon” or the “Company”), a company owned by the Borromeo family specializing in the management and enhancement of important artistic, natural and museum assets for tourism purposes (“Kaleon” or the “Company”), on the occasion of the launch of the new Indirect National Strategic Fund, **is expanding its shareholder base of Italian institutional investors** through a market transaction executed on 12 February 2026 with the absolute majority shareholder L6A4 S.r.l. (the “Transaction”).

As part of the Transaction, 150,000 Kaleon shares were purchased for a total outlay of €600,000, representing a stake of approximately 1.1% of the Company's share capital.

Following the Transaction, considering the purchases made on the market after the listing, L6A4 S.r.l. remains the absolute majority shareholder, holding approximately 9.7 million Kaleon shares, equivalent to approximately 68.7% of the share capital.

For the transmission and storage of Regulated Information, the Company uses the eMarket SDIR transmission system and the eMarket STORAGE storage mechanism, which can be consulted on the website emarketstorage.it and are managed by Teleborsa S.r.l., with registered office in Rome, at Piazza di Priscilla 4.

This press release is available in the Investor Relations – Price Sensitive Press Releases section of the Company's website kaleon.com and on emarketstorage.it.

About Kaleon

Kaleon is a company founded in 1983 by the Borromeo family, specialising in the management, protection, and enhancement of major artistic, natural, and museum heritage assets. Its business model is innovative, separating asset ownership from asset management, thereby promoting an entrepreneurial approach to operations. The Company's core business, Terre Borromeo, is the brand that identifies the prestigious cultural and natural sites on Lake Maggiore linked to the Borromeo family, such as Isola Bella and Isola Madre in the Borromean Islands archipelago, the Pallavicino Park in Stresa, the Mottarone Park with its 500 hectares of forest, the Rocca di Angera on the Lombardy side in the province of Varese, and the Cannero Castles in Upper Verbano. With 225 employees



KALEON™

HERITAGE MANAGEMENT

and over 40 years of experience in the tourism sector, Kaleon positions itself as a pioneer in high-quality cultural tourism. In 2025, Kaleon welcomed more than one million visitors. In 2024, the Company reported revenues of €21.7 million, with an operating margin of approximately 25%. Following steady growth (2013-2024 CAGR of +11%), the Company now aims to expand its activities in Italy and internationally, offering authentic and sustainable cultural experiences for future generations.

For more informations: <https://kaleon.com/>

Contacts:

Kaleon S.p.A.

Investor relations manager

Alessandro Pedrazzini

investorrelations@kaleon.com - +39 3389377354

Head of Communication

Giorgia Meretti

g.meretti@kaleon.com - +39 3386727571

Barabino & Partners

Stefania Bassi

s.bassi@barabino.it - +39 335 628 2667

Carlotta Bernardi

c.bernardi@barabino.it - +39 333 947 7814

Virginia Bertè

v.bertè@barabino.it - +39 342 978 7585